Value Proposition



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Session Agenda

12:15 - 12:45

Value Proposition Lecture

- What is a value proposition and why have one?
- Framework, examples, and considerations

12:45 - 3:00

Work Session



Dog





A dog would teach our child responsibility





Dog

He's so cute!

It would teach the children responsibility.

> We could breed him.



He'll pee everywhere

> to take care of it?

What about food and vet bills?

Am I a bad parent if I say no?

QUPONT

Who's going

What is a value proposition? (company's p.o.v.)

- > American Marketing Association:
 - What is **promised** by a company's marketing and sales efforts, and then **fulfilled** by its delivery and customer service processes.
- > UW Lean Canvas:
 - Single, clear, compelling message that states why you are different and worth buying.



What is a value proposition? (consumer's p.o.v.)

> What I get versus what I pay





Why have a value proposition?

- > Everyone in your company understands the promise you must deliver on, and can talk about it in a consistent way
- > People can easily decide whether to choose you



Where value proposition fits with lean canvas

Problem Top 3 problems	Solution Top 3 features	Unique Value Proposition Single, clear, compelling message that	Can't	Advantage be easily d or bought	Customer Segments Target customers
1	Key Metrics Key activities that you measure	states why you different and we buying	Onam	nels to customers	
Cost Structure Customer Acquisition Costs Distribution Costs Hosting People, etc.		Revo	Revenue Streams Revenue Model Life Time Value Revenue Gross Margin		



Value proposition framework

For... Target customers who have a problem

We offer a... The category you compete in/with

That delivers... The benefit – how it solves their problem

Because... Reasons why – differentiating proof points

Optional Section ©

All that's required is... What customer pays – price, time investment, risk



UBER

(B2C Value Proposition)

- > For people who just need a ride
- > **Uber** is an on demand cab service
- > **That** offers the easiest way to get around at the tap of a button
- > Because
 - > You can get a taxi, private car or rideshare from your mobile phone
 - > Uber connects you with a driver in minutes.
 - > Your credit card will be automatically charged
- > All that's required is for you to install the app and create your account in minutes. Price reflects demand up to you to agree.



UBER

(Contractor Value Proposition)

- > For people who want to be their own bosses
- > **Uber** is an on demand cab service
- > That lets you earn money as an independent contractor
- > Because you get paid in fares for driving on your own schedule
- > All that's required is you must be 21+; have access to a 4-door car 2005 or newer; meet insurance, licensing and registration requirements; and pass a background and driving record check. You pay for gas and maintenance.

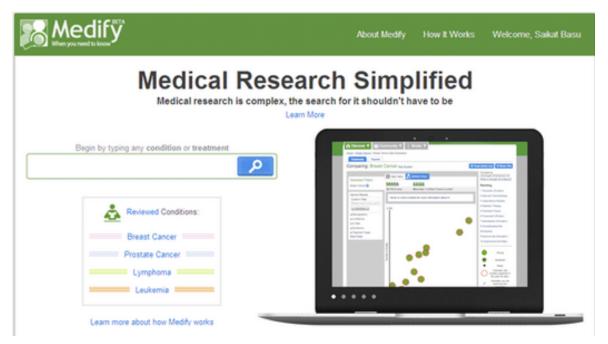




Drive with Uber and earn great money as an independent contractor. Get paid weekly just for helping our community of riders get rides around town. Be your own boss and get paid in fares for driving on your own schedule.



Choice of target is critical





Quick exercise

- > What problem / unmet need are you addressing?
- > Who is your target audience who *really* cares?
- > Jot your ideas down, and circle the ones that you suspect will be the most important

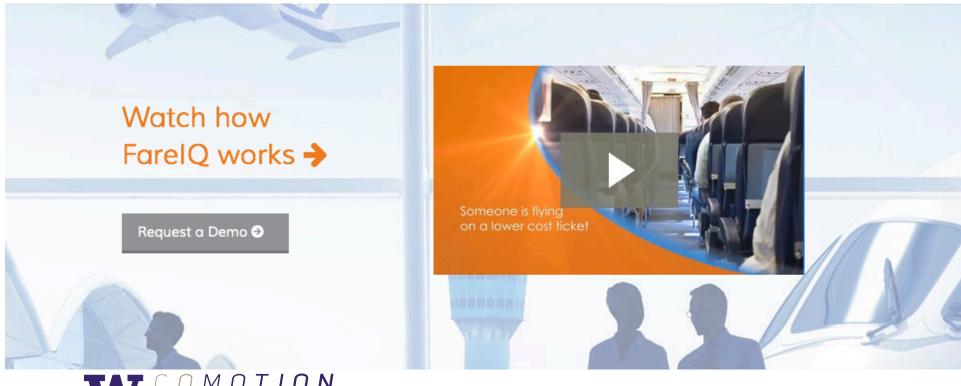




- > **For** corporate travel program managers who hate to overpay
- > Yapta is the travel price assurance expert
- > **That allows** you to book airfare and hotels with confidence you'll get the lowest available price
- > **Because** Yapta automatically gets you refunds when prices go down after booking, without disrupting your travelers' plans in any way typically saving 1-2% of your total travel budget
- > **All that's required is** to pay based on performance or by transaction. You'll be up and running in 2-3 weeks, no software changes.

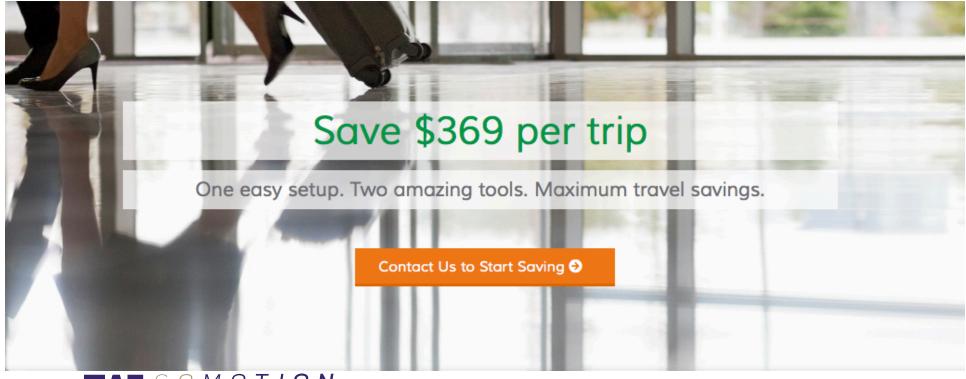






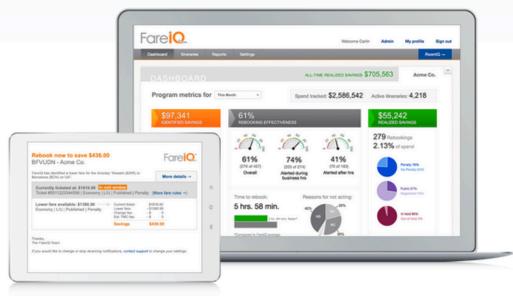












Save \$260 per ticket

Even after airline change fees

Contact Us to Start Saving €



Decision-making is rational and emotional

> As much as 95% is rooted in the unconscious!

> OMG!!!!





The best proofs

- > Demos
- > Testimonials
- > Supporting facts be specific



Quick exercise

- > What category are you in?
- > What rational and emotional benefits will your target get from using your product?
- > What makes you uniquely able to deliver these benefits?

Jot down your ideas and circle the ones that you think will be most compelling to your target



What you pay ...





Remember your M.O.M.

Motivations -

Objections =

Movement





Motivations – Objections = Movement



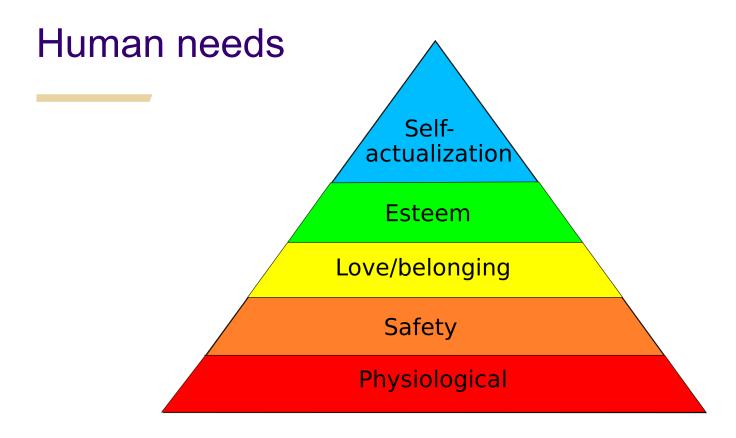
Motivations: what I get

- > Functional Benefits
 - > Financial
 - > Convenience / time savings
 - > Life saving / extending
 - > Better experience
- > Emotional Benefits
 - > Safety / security
 - > Reputation / status
 - > Self expression



Objections: what I pay

- > Hard costs
 - > Financial
 - Perceived / actual time and effort required to consider, buy, use and maintain over time
- > Soft obstacles
 - > Risk of buying from a startup
 - Inertia / fear of making the wrong choice
 - > Not a top priority
 - > Concern how others will react





Quick exercise

- > What will your target audience pay in terms of \$, time, risk, emotional costs – can any of these be minimized and reframed as a benefit?
- > Which can you address directly in the value proposition statement?
- > Which should you show, not tell?

Jot down your ideas and circle the ones that you think will be most compelling to your target



Quitting smoking





Quitting smoking - stages

> Decision

+

Addicted Enjoy smoking

Quitting

Saving \$
Can taste my food

Ongoing

Lungs clearing up Family is happy

Will die sooner

Nicotine withdrawal Gaining weight



The value proposition must be compelling at every stage

> Consideration Purchase Repeat No switching costs Benefits actually Promise of a better receiving solution Cost Cost to maintain Maybe we can do this cheaper/better Risk of working Customer service inhouse with an unknown experience New alternatives

Quick exercise

> Consideration

Purchase

- Repeat
- > Which benefits and reasons why will be most motivating, at each stage?
- > Which costs will be most difficult to overcome, at each stage?
- > Which of these should be addressed in your value proposition statement?

Jot down your ideas and circle the ones you think will be most compelling to your target



Blah, blah, blah... Better

- > Best of breed
- > Innovative
- > Fast
- > Powerful
- > Easy to use
- > Cost-saving
- > Awesome



- > #1 rated by
- > Only
- > Faster than a speeding bullet
- > More powerful than a locomotive
- > Takes 5 min
- > Saves 10%
- > (Show don't tell)

Summary: Considerations

- > Choice of target is critical
- > Decision making is rational and emotional
- > Remember your M.O.M.
- > The value proposition must be compelling at each stage
- > Write statements in plain English, and be specific



Writing your value proposition

- > Tough to write
- > Even tougher to deliver
- > Validate and refine
- > Expect to evolve



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